

# Creating Community Chests for Social Prescribing in London

Best Practice Scan



October 2021

Produced by Healthy Partnership London and Year Here

# Contents

<b>Best Practice Scan</b>	<b>3</b>
<b>Insights</b>	<b>4</b>
Social prescribing services can't do it all themselves	4
COVID changed the way funding schemes worked	4
Collaborative approaches create better outcomes	5
<b>Recommendations</b>	<b>6</b>
Co-creation with the community	6
Make grants flexible to better respond to VCFSE needs	6
Integrate equity and access approach from the start	6
Provide applicant support	7
<b>Detailed examples of Best Practice</b>	<b>8</b>
<b>Funding from NHS</b>	<b>8</b>
Connect for Health	8
Community Opportunities Small Grants Process 2020	11
Wandsworth CCG/Enable LC	13
<b>Funding from other sources (Local Authority, Central Government etc.)</b>	<b>16</b>
Community-Led Recovery Programme GLA	16
Edinburgh & Lothian Health Foundation	19
Lambeth Wellbeing Fund	21
NCDP - Neighbourhood Community Development Partnership	25
Wakefield Livewell Fund	27
London Community Response	29
<b>Larger Grant Examples</b>	<b>32</b>
Green Social Prescribing Fund Manchester	32
Healthy Communities Together	35
Joined Up Care Derbyshire	38
<b>Wider list of micro-commissioning funds</b>	<b>40</b>

## Best Practice Scan

This best practice scan brings together a range of examples from across the NHS, Local Authority and central government initiatives that offer grants to the VCFSE sector. It provides an overview of how different funds support social prescribing and the impact they have on these services.

**The report is divided into three sections:**

1. **Key Insights and recommendations:** Best practice insights including overview concepts and specific innovations.
2. **Detailed examples of best practice:** The examples are split between NHS funded & alternatively funded (local authority, government etc.) examples. These examples have been informed by conversations with organisations and individuals involved in both the creation and implementation of the funds. They go into more detail about fund structure and description, key themes, governance, decision making and risk mitigation.
3. **Wider list of micro-commissioning funds:** These include funds from a range of sectors including health and culture. All of these funds may not have a specific focus on social prescribing but will be focused on micro commissioning or a grants style process of awarding funds.

## Insights

### Social prescribing services can't do it all themselves

As with all organisations, social prescribing services have finite capacity. Micro-funding schemes tend to be one element of the wider social prescribing programme and can help alleviate capacity issues. However, as was clear from conversations, social prescribing, like VCFSE's, should be encouraged to focus on the delivery of services.

The involvement of a VCFSE umbrella or support organisation such as NOVA with Live Well Wakefield & London Community Foundation with the Lambeth Wellbeing Fund, can take pressure off the Social Prescribing services who are busy with delivery and tend not to have capacity to manage a fund. Furthermore, Wandsworth CCG and Enable LC sought a model that moved any form of grant management responsibility away from the direct social prescribing services.

It is also possible for the fund administrator to be changed as the process is evaluated. For example, in the context of Connect for Health, the Suffolk Community foundation set up the grant and handed it over to the Ipswich and East Suffolk CCG to run because NHS proximity to the fund was deemed to be more beneficial.

### COVID changed the way funding schemes worked

The fragility of the VCFSE sector was laid bare and demonstrated how even small contributions can be the difference between being able to provide some level of service and having to close permanently. COVID-19 forced many funds to pause. A survey of VCSFE organisations in Hertfordshire conducted by Tim Anfilogoff identified that half of small organisations would have had to close by November 2020 due to lack of funding.

With the Community Opportunities Small Grants Process, there is now a stronger emphasis on the capital awarded to VCFSEs being used to enable them to pivot and deliver support in a COVID-proof way while simultaneously attempting to undo the negative impact that COVID had on communities.

Furthermore, the immediacy of COVID-19 created a situation which required the rapid disbursement of funds (something that is already vital to the operation of community initiatives running effectively). In the development of the Community Led Recovery Programme and London Community Response, a number of different funders were brought together with a distinct purpose, to fund community interventions to combat the impact of the pandemic. Third party disbursement of funds (within days) was central to this.

## Collaborative approaches create better outcomes

As part of the broad policy change and shift in responsibility for health outcomes there has been an increase in cross collaborative approaches. These include a wide range of stakeholders and the involvement of individuals who are not the *traditional* decision makers, who are core to the design of many of these funds. Community Connectors also sit on steering groups and patient voice representation on decision panels.

Such collaborative approaches have only gained in uptake since the advent of COVID-19 as seen with the *Community Opportunities Small Grant Process* and the linking of the CCG and Local Authorities through a shared purpose. However, shared purpose may only bring bodies together to a certain level. The relationships between the people underpinning these organisations is critical.

Furthermore, any subsequent discussions between traditionally separate organisations can help better inform decision making, enhance the understanding of how Social Prescribing works and simultaneously raise its profile as a contributor to reducing health inequalities.

This raised level of collaboration between these different actors across the system is the key driver in the implementation of best practice recommendations, which are outlined in the next section.

## Recommendations

### Co-creation with the community

To mitigate the risk of alienation, we recommend that co-creating with the community is central from the outset. Including stakeholders who represent VCFSE's, local authority, or healthcare in any fund creation process, will ensure that any subsequent service that is developed is sustainable and creates a positive impact.

Examples such as the Enable LC and Wandsworth CCG capacity & micro commissioning fund structures were all co-designed with the help of the local authorities. Further, response funds such as the London Community Response, were explicit in the pursuit of intelligence from grass roots organisations about what is required and ensuring their insights were central to the process.

### Make grants flexible to better respond to VCFSE needs

Community Chest funds should be responsive to the interactions of their users. In the same manner, making grants responsive and flexible, facilitates adaptability and a recognition that VCFSE's sometimes have to change deadlines based on their situation and frontline insight which can rapidly change. Such flexibility will mitigate any "application moulding" from VCFSE's and ensure the fund is meeting community needs.

In addition, we recommend that the funding process is quick and easy to access through efficient disbursement. Evaluation of funded projects should correspond to the amount of money that has been awarded to that project. Funds such as Enable LC and Wandsworth CCG & Lambeth Wellbeing Fund use light impact evaluation metrics such as the number of weekly attendees and the Wellbeing Wheel as a benchmarking tool.

The use of simple application forms and varied formats in addition to, or as a substitution for a written online form will allow for broader engagement with the community. Creative examples have included applications via WhatsApp or video applications through the Communities Driving Change programme and the Young Foundation.

### Integrate equity and access approach from the start

Building on from offering flexibility in disbursement of funding and the application process, any community chest style fund needs to be able to identify and foster applications from organisations who may be disinclined to apply because of long-term inequalities such as BAME support, LGBTQ+ support, and disability support.

The London Community Response Fund made a commitment to ensure that funding decisions are as inclusive as possible and retain awareness for not only smaller organisations but also those working with marginalised communities.

In addition, the Community Led Recovery Programme sought to enable the recovery of communities disproportionately affected by COVID-19 through organisations already engaged with the local population. Supporting existing organisations that are embedded in their community has the benefit of “cultural proximity” and can be more appropriate in terms of service delivery.

## **Provide applicant support**

The benefits of supporting existing organisations is clear and similarly, many applicants will require dedicated support to develop and submit applications, as well as throughout the funding programme.

Funds such as the Lambeth Wellbeing Fund use “nurture organisations” which can include community interest companies, voluntary organisations & churches as a primary support layer for individual applicants. These organisations monitor and support the project leads in execution of the project itself.

The Lambeth Wellbeing Fund also uses Development Workshops over Zoom to provide an overview of expectations in the event an applicant is successful, they also allow prospective applicants to hear from previous successful applicants. This has helped to streamline their process.

These recommendations are the results of synthesis of twelve different best practice examples. The next section provides a detailed overview of each of these examples of best practice.

# Detailed examples of Best Practice

## Funding from NHS

### Connect for Health

#### Key Details

##### Location

Ipswich and East Suffolk CCG

##### People

Kate Hazelwood - Social Prescribing Programme Manager

[kate.hazlewood@ipswichandeastsuffolkccg.nhs.uk](mailto:kate.hazlewood@ipswichandeastsuffolkccg.nhs.uk)

##### Description

The Connect for Health service operates across 41 GP surgeries throughout Ipswich. The service is designed to assist local people (aged 18+) tackle a variety of non-medical challenges.

East Suffolk Council is the provider who are commissioned by the CCG - money sits with them.

- The *Connect for Health* programme is supported by a 'Community Chest' to ensure that money goes **where there is demand and need from the local community** across the CCG.
- The Community Chest was included as an allocation in *Connect for Health* Programme because of the CCG awareness of **additional demand that would be placed on the VCFSE** organisations that were referred onto by Social Prescribers and Community Connectors.
- There is a strong focus on community development in this area and Social Prescribing Link Workers are referred to as 'Community Connectors'.

##### Who Can Apply?

The Community Chest funding supports:

- VCFSE organisations that host Social Prescribing Link Workers and Community Connectors.
- Smaller and more informal organisations and groups who accept referrals or warm handovers.
- New groups or organisations created when a gap in provision was identified.



## Fund Structure

### Amount of Funding

- £120k worth of total funding currently. Initially it was a larger total funding figure of £200k where £25k was provided for each Integrated Neighbourhood Team (INT)<sup>1</sup>.
- There are 8 Integrated Neighbourhood Teams (INT) across this CCG, each of which is now receiving £15k.
- The initial funding commitment was three years, however now that that is coming to an end, the commissioning structure has changed to a 1+4 basis. The first year requires robust monitoring and evaluation and there must be a demonstrable impact on the system for it to continue.
- Monitoring and evaluation is conducted through SYSTMONE software which enables better management and standardisation across reporting of wellbeing.
- Monitoring & evaluation is conducted both pre & post programme. Metrics include observing the number of GP appointments the prior 6 months and 6 months after the intervention, prescriptions for 6 months before and after the intervention, number of A&E visits, social care, number of nights in hospital and frequency of 111 calls.

### Grant Size

Micro-grants - from £15k (Suffolk Mind)

### Funding Source and Set Up

- Ipswich & East Suffolk CCG provides the funds
- The fund was initially set up in partnership with the Suffolk Community Foundation
- The fund is now managed directly by the Integrated Neighbourhood Team and the CCG because of the benefits of direct involvement of health professionals.

---

<sup>1</sup>[What are Integrated Neighbourhood Teams](#), July 2015

### **Funding allocation and awards**

- Connect for Health performance and evaluation data was used to identify where key VCSE organisations were referring to. These VCSE's were:
  - Suffolk Family Carers in 3 INT areas,
  - Access Community Trust in 2 INT areas
  - Shaw Trust in 1 INT area
- Funding allocation for each INT was based on the amount of introductions being made to each organisation
- Funding allocation was agreed by Steering Group

### **Governance and Decision Making**

- Shared across Ipswich & East Suffolk CCG, INT representatives and community connectors.
- The Steering Group decides on priorities and includes Community Connectors
- A terms of reference was developed to support an agreed method of making decisions
- Decisions about how to allocate and award funds are done through the INT which consists of staff from a number of different teams and professions: social care for adults and children/families, health, police, mental health, district and borough teams, along with the voluntary sector.

### **Risk Mitigation**

- Management through the INT multi agency approach is used to mitigate risk.
- Working closely with the council to make sure the risk of double funding is mitigated.
- Working closely with Community Action Suffolk - to help mitigate risk from grassroots organisations.

### **Impact**

Ipswich & East Suffolk CCG has not produced any official literature on this fund yet but evaluation is part of the requirements for applicants.

## Community Opportunities Small Grants Process 2020

### Key Details

#### Location

West Hertfordshire and projects must support Herts Valley.

#### People

- Tim Anfilogoff - Head of Community Resilience at Herts Valley CCG, and NHS England's Social Prescribing Regional Facilitator for the East of England.
- Kim Ho - Community Wellbeing Commissioning & Monitoring Officer at Hertfordshire County Council.

#### Description

- The Community Opportunities Small Grants Process 2020 was suspended in March 2020 due to the pandemic, but relaunched following substantial engagement with the VCFSE sector and partners.
- The fund enabled not-for-profit organisations to apply for a maximum grant of £10k. The grant must be used to support people living in Herts Valley, or the organisation applying must already support people living in Herts Valley.
- The focus of the projects selected would either:
  - Use funds to support the delivery of services in a COVID-proof way;
  - Or create new types of support for people whose health and wellbeing were negatively impacted due to the Covid19 crisis and subsequent lockdowns.
- There was a strong emphasis on using the funds to enable collaborative work with other organisations to amplify impact.

### Fund Structure

#### Amount of Funding

Organisations can apply for up to £10k max. The majority of funding bids from VCFSEs is around £5k.

#### Grant Size

Micro-grants - up to £10k

#### Funding source

Herts Valleys Clinical Commissioning Group.

### **Funding Allocation & Awards**

- Six question application process for prospective bidders.
- Based on the answers, bids were awarded to applicants who showed:
  - Clearly defined needs and demonstrable outcomes.
  - Plans to collaborate with other organisations to maximise impact and to build community resilience.
  - How the project addressed an area of focus set out in the application criteria.
  - How it was relevant to geographical, demographic and deprivation factors.
- If the fund was oversubscribed, further interviews and information regarding the project would be requested and reviewed.

### **Governance and Decision Making**

- The organisations applying to the fund would need to provide the following:
  - A copy of their governing documents
  - A copy of their most recent accounts
  - A list of current trustees/management committee members
  - Copies of their equality policy and relevant safeguarding policies
  - Valid insurance cover for both Employer's Liability and Public Liability
- The Health Commissioning Board helped to mitigate the risk of double paying organisations.

### **Risk Mitigation**

- The Herts Valley CCG required a copy of the bidders most recent accounts.
- The onus was on the bidder to disclose if they were funded by another body and for what.
- Herts Valley CCG expected bidders to be transparent.

### **Impact**

Evaluation measures were agreed with commissioners at the point of award based on the specifics of each organisation (who may already have existing evaluation tools).

## Wandsworth CCG/Enable LC

### Key Details

#### Location

London Borough of Wandsworth and the constituent wards.

#### People

- Ruth Grainger - Senior Social Prescribing Link Worker
- Amrinder Seghal - Wandsworth Self Management Service Manager
- Nick Atkins - Head of Health & Wellbeing Enable LC

#### Description

- The Capacity and Micro Commissioning Funds were put into the service spec of Enable LC on the basis of a successful initial fund run in Merton. A traditional journey saw a patient referred to a Hub Navigator who would then signpost that patient to activities in the Borough.
- Under the DES contract, a VCFSE would be given a pot of money for which they were responsible for managing.
- A pot of £23,000 was set up to support VCFSE's and a process of assessment for awarding it based on greatest need.
- This initiative was duplicated in Wandsworth with a change in scope and reduced pot value to approximately £15,000 but a more tailored approach.

#### Themes

Projects should address unmet needs within the borough.

#### Who Can Apply?

- VCFSE's based in the borough of Wandsworth can apply to the Capacity Fund, however it is limited to those organisations that have received referrals from Enable LC and where a waiting list exists.
- Social Prescribing Link Workers can apply for the Direct Micro Commissioning fund. There is a process of recognition of unmet needs, reporting those needs to their Line Manager who makes the case to an independent panel for approval.

### Fund Structure

#### Capacity Fund ~ £6k

- No monitoring or evaluation methods are enforced. It is aimed at organisations that received referrals from Enable LC such as organisations who have waiting lists for their pre-existing services.

- Some organisations have declined the £6k fund because they believe that it doesn't truly address their issues around sustainability.
- There is some evaluation work currently underway to assess if the capital distributed can be increased to approximately £10k.

#### **Direct Micro-Commissioning Fund ~ £6k**

- Link Workers in the borough identify gaps, and can apply for up to 6k.
- The aim of the fund is to encourage the Link Workers to liaise with VCFSEs to address those gaps..
- Competitive process exists for application and evaluation. An independent panel comprising of a CCG rep, Enable LC, Wandsworth Council and a VCFSE body act as decision makers

#### **Amount of Funding**

Approximately £75k.

#### **Grant Size**

Applicants can apply for up to £6k in each instance.

#### **Funding Source and Set Up**

- Enable LC are responsible for the administration and governance of the two separate funds. Capacity Fund & Direct Micro Commissioning Fund.
- The composition of funding includes CCG provision of £15k per PCN. Any unspent capital from previous years is added to the fund and the Local Authority also contributes funding of approximately £50k.

#### **Support for Applicants**

- No formal support is offered to applicants, however, there are further funds available in the borough such as Community Grant Funds which can provide up to £30k for a period of up to 12 months. The funds are provided by the Local Council
- Smaller options are also available across the borough as follow-on financing options.

#### **Funding allocation and awards**

- The bulk of applicants applied for amounts between £1000 - £2000.
- Fund doesn't tend to receive applications for the micro grant level amounts £250-£500
- For applications of £1000, the only requirement is proof of being a registered charity.
- The typical timeframe for these grants is typically 1 year.

### **Governance and Decision Making**

- Joint Committee with the Local Authority. Composed of:
  - Amrinder Seghal - CCG
  - VCSE member
  - Enable LC
  - Wandsworth Local Authority
- Enable LC administer the fund from beginning to end.

### **Risk Mitigation**

- Risk mitigation is something Wandsworth and Enable LC struggle to do well.
- Enable LC has an officer to help with the management of Risk Mitigation, but ongoing monitoring is not something that is done widely.

### **Impact**

- Evidence of impact is not a requirement, however there should be evidence of sustainability for the project or organisation in the long term.
- The micro-commissioning fund uses light impact measurements such as attendance counts.

## Funding from other sources (Local Authority, Central Government etc.)

### Community-Led Recovery Programme GLA

#### Key Details

##### Location

London

##### People

Deirdre McGrath - Community Engagement Team at Greater London Authority

##### Description

- The Community-Led Recovery programme is a fund to enable communities disproportionately impacted by the COVID-19 pandemic to shape London's recovery and reimagine the city as fairer, greener and more resilient than it was before.
- The programme consists of two grant programmes to support communities to share insights that relate to the 9 missions set out to steer London's recovery.
- Community-Led Action Grants have been awarded to 15 community organisations to initiate social action projects which gather insights focused on the impact of COVID-19 on their communities.
- London Community Story Grants have been awarded to 20 community organisations with existing projects which capture Londoner's experiences of COVID-19, supporting them to be presented and shared with a wide audience. The idea of these stories is to create a format to share stories to influence policy makers and policy making.

##### Who Can Apply?

- The organisation must be a user-led community, voluntary, faith, cultural, or grassroots.
- There is a requirement for the organisation to be a registered charity, social enterprise or Community Interest Company that can demonstrate a track record of transparent financial accounting processes.
- The organisation must have an annual income under £250,000 and hold a UK bank account. Alternatively, the individual or un-constituted community group can nominate a partner organisation to receive the funds on their behalf.



## Fund Structure

### Amount of Funding

- Community-Led Action grants - 15 x £2,000 - £9,000 each.
- Community Story grants - 20 x up to £1,500 each

### Grant Size

- Community-Led Action grants - 15 x £2,000 - £9,000 each.
- Community Story grants - 20 x up to £1,500 each

### Funding Source and Set Up

The Greater London Authority

### Funding allocation and awards

- Funding was available for organisations who have obtained existing insights, not for organisations to collect new insights.
- The grant was open to all user-led community, voluntary, faith, cultural, grassroots organisations. The fund favored applications who aim was to support people in hard-to-reach communities.
- The fund hosted information sessions prior to the fund launching.
- The fund mandated the attendance of support sessions workshops designed to enable applicants to share their knowledge via peer-to-peer workshops and upskill themselves via expert-led workshops.
- Successful applicants had access to an insights hub to collect and share qualitative and quantitative data findings.
- Applications were able to access grants while their projects were active. These additional grants were assessed on a case by case basis.
- To ensure equitable access to the fund, applicants were allowed to apply for the fund via video, sign language, braille, and other formats.
- Administrative costs were covered as part of the fund.

### Governance and Decision Making

Applications were reviewed by GLA staff members. The criteria used to assess the applications was co-created with the community.

## Impact

- The distribution of funds was managed through a third party grant management organisation.
- The awardees felt distanced from City Hall because of this and wanted more connection with City Hall in the process, but the GLA wanted to step back and allow funding to go ahead without their direct involvement.
- GLA also provided a Connecting Community Insights Policy<sup>2</sup> document that outlined how grantees could work to gather and present community data and insights.
- This resource is for community groups and civil society organisations who are interested in collecting lived experiences that can have impact in a policy setting. It is for policy and decision makers to better understand the process and the value of these insights.

---

<sup>2</sup> [Connecting Community Insights to Policy](#). April 2021

## Edinburgh & Lothian Health Foundation

### Key Details

#### Location

City of Edinburgh, East Lothian, Midlothian and West Lothian.

#### People

Owen Siddalls, Grant Manager, Edinburgh and Lothians Health Foundation

#### Description

- The Edinburgh & Lothian Health Foundation is a charity that makes small grants available for projects that will directly benefit the patients of NHS Lothian.
- The beneficiaries must be people in hospital wards and departments or in community health services.
- Applicants must be employees of NHS Lothian or employed by GP Practices contracted by NHS Lothian.
- The application will be assessed against a criteria which measures if the project will:
  - Deliver benefits to the patient.
  - Evidence sustainability in the longer term.
  - Be susceptible to evaluation.
  - Lead to a genuine partnership.
  - Provide an overview of costs .
- The project can last a maximum of six months and be based on the following:
  - Arts in Health and Wellbeing.
  - Patient and Cancer Welfare.
  - Public Health interventions.
- The project must align to at least one of the Strategic Aims of NHS Lothian:
  - Improve the health of the local community.
  - Improve the patient/carer experience.
  - Help transform the healthcare system.
  - Reduce health inequalities.
  - Investment in Preventive Medicine.

### Fund Structure

#### Amount of Funding

Each project can apply for a maximum grant of £5,000.

### **Funding Source and Set Up**

The Edinburgh and Lothians Health Foundation more than doubled their Small Grants Programme and was awarded £200,000 annually.

### **Funding allocation and awards**

- Successful applications will receive their award through either an NHS Lothian cost centre (non NHS Lothian run GP practice) or GP practice (NHS staff member).
- The fund cannot be used to cover research, salary, capital costs or services delivered by core provision (acute services or GP practices).

### **Governance and Decision Making**

- The fund has an assessment panel at the charity. The panel reviews applications to identify how it contributes to the strategic aims, why the project is needed, how it will be monitored and it's success evaluated at the end of the project.
- The panel also reviews how the benefits of the project will be sustained, ensure that any ongoing costs are met and any information or skills learned will be disseminated.
- The panel also assesses the likelihood that the project will address equality, diversity and health inequalities, which includes specific health inequality or inequalities being addressed.

### **Impact**

During the lifetime of the project, formal progress reports are required. The timing and nature of the required reports are dependent on the nature of the project.

### **Key Documents**

- [Small-Grant-Application-Form-Guidance-Updated-March-2020.pdf](#)
- [Small-Grants-Assessment-Criteria.pdf](#)
- [Terms-and-Conditions-v-2.pdf](#)

## Lambeth Wellbeing Fund

### Key Details

#### Location

Lambeth wide and constituent wards.

#### People

- Sam Smallcombe - Programme Manager, London Community Foundation
- Laura Perkins - Director of Development and Communications, London Community Foundation
- Jennifer Burgess - Commissioning Manager, Lambeth CCG
- Emma Corker - Project Smith Programme Manage, Lambeth CCG

#### Description

- This is an ongoing programme currently (2021) in its fifth iteration and is part of the Lambeth Health and Wellbeing Strategy.
- The Lambeth Wellbeing Fund incorporates a micro-commissioning model where it funds health & wellbeing projects up to £5000 each year.
- The total amount of funding changes year to year.
- Funded by Lambeth CCG's Project Smith & Lambeth's Public Health Directorate
- £78,000 available for projects that improve the health and wellbeing of adults living in Lambeth
- The aim of the Lambeth Wellbeing Fund is to:
  - To help communities support each other to improve their health and wellbeing.
  - Encourages solutions from the ground up and builds on local skills and knowledge.
- Project Smith is about Lambeth residents working together with NHS Lambeth CCG and Lambeth Council, recognising that the community and people are the assets and key to health and wellbeing.
- Project Smith is funded by NHS Lambeth CCG and Lambeth Council and has been running for six years, it has two workstreams - the Lambeth Wellbeing Fund and the Community Connector programme.
- Project Smith is about hyper local work. The focus is on currently on eight wards in Lambeth covering all three Local Care Networks<sup>3</sup> (LCNs).
- The Core Aims of Project Smith Funding are that projects are led by the communities who will benefit and the projects will support the improvement of mental wellbeing.
- Additional funding is available from Lambeth Public Health for projects that support adults in any wards in the borough.

<sup>3</sup> [Local Care Networks -NHS South East London Clinical Commissioning Group.](#) March 2020

### Who Can Apply?

Both not-for-profit community organisations and individual Lambeth residents (with the support of a nurture organisation) can apply. Organisations must be based in Lambeth.

## Fund Structure

### Amount of Funding

- £60k hyper local Project Smith funding in specific wards
- £18k available from Lambeth Public Health

### Grant Size

- Grants of between £1,000 and £5,000 are available. Any management costs for nurture organisations must be included in the requested amount. The maximum amount for nurture organisation management costs are 15% of the total grant request.
- Funding is allocated to applicants for up to 12 months starting no earlier than June 2021 and ending no later than May 2022.
- The fund supports micro grant amounts. Previous applicants have pitched for £500. GP surgeries have pitched for small amounts for printing leaflets for health promotion campaigns such as diabetes awareness. The fund has financed a yoga class for 12 sessions.

### Funding Source and Set Up

- NHS Lambeth, the Lambeth Public Health Directorate and the London Borough of Lambeth.
- This is a continuation of the Lambeth Wellbeing fund and contributes to the Lambeth Health and Wellbeing Strategy.
- Applications managed by London Community Foundation

### Support for Applicants

- 3 x 2 hour workshops online. Simple promo brochure provided in advance.
- 30 min bookable surgery slots, using Calendly across two days, one month apart

### Funding allocation and awards

- In 2020 (previous round) 1 in 3 applications successful:
  - 51 applications received
  - 17 successful organisations

### **Governance and Decision Making**

- The London Community Foundation (LCF) looks after administration and evaluation. LCF charges a 20% fee on the overall budget.
- Emma & Lambeth do the promotion & commissioning for the project but surrender governance to LCF.
- Individuals who apply for funding are linked with "Nurture Organisations". These nurture organisations act as trustees for any funding awarded & monitor and support project leads to achieve their intended aim.
- Nurture organisations can be various organisation types, Community Interest Companies, Voluntary sector or churches.
- One of the conditions for applicants is that they must have some element of governance structure in place such as a bank account as a minimum.
- Shared governance between Lambeth, London Community Foundation & Nurture Organisations.

### **Risk Mitigation**

- Application support is provided through workshops and ideas appointments. The team uses a Development Workshop conducted over a Zoom meeting to talk through fund mechanics and allows prospective project leads to hear from previous successful applicants.
- The workshop supports applicants to learn more about the fund and help them decide if they are suitable for the process. The LCF uses the opportunity also identify any applicants who are likely to be successful.
- Nurture Organisations are Lambeth based, with pre-existing relationships to the fund. Applying with a Nurture Organisation helps to mitigate some of the risk. They act as trustees for the applicants and they will support the management of the project.
- Nurture Organisations are liable for the grant and provide support on safeguarding, insurance, monitoring etc.
- In return, the Nurture Organisation can receive 15% of the cost of the project as a management fee.
- The fund will not provide the capital up-front for project, instead they reimburse invoices for anything that is purchased for the project
- Biggest risk is in communication breakdown, however it is made very clear at the beginning as to what the expectations are before capital exchanges hands.

### Impact

- Compulsory evaluation and outcomes workshop for all successful applicants.
- Wheel of Wellbeing is the base evaluator that is used. Also utilised for any micro funded projects which require some level of evaluation.
- Light evaluation methods are required at the end of any programme such as number of attendees, scales of wellbeing both before & after programme, and the number of signposts.
- Generally there is comfort with using different methods of evaluation depending on the amount of money received, especially for applicants that are not comfortable filling out a large form.

### Innovation

'Nurture Organisation' application process - for individuals or groups of residents who are not part of an organisation.

### Key Documents

- <https://londoncf.org.uk/uploads/Lambeth-Wellbeing-Fund-Online-Application-Guidance-Notes-2021.pdf>
- <https://londoncf.org.uk/uploads/Lambeth-Wellbeing-Fund-R5-Fund-Guidelines-2021.pdf>



# NCDP - Neighbourhood Community Development Partnership

## Key Details

### Location

Lewisham

### People

- Fiona Kirkman, System Transformation Lead at Lewisham Health and Care Partners.
- Winston Castello, Community Engagement Manager at London Borough of Lewisham.

### Description

- The Neighbourhood Community Development Partnerships (NCDP) was launched in 2017.
- NCDP's goals are:
  - To reduce social isolation and loneliness,
  - Support the recruitment and training of local volunteers,
  - Build on existing local assets and develop NCDP networks,
  - Increase access to routes to improve health and wellbeing,
  - Ensure that local community development is coordinated at a neighbourhood level, and
  - Support the community to identify local issues that matter to them and help to resolve them.
- The goal of forming NCDP was to provide a framework for the voluntary and community sector that enabled them to work closely together and to build capacity to support the health and wellbeing of Lewisham residents.
- Each year, each NCDP is allocated a Public Health grant that enables them to fund local solutions to the local priorities identified.
- In 2019/20, there were 32 applications. The applicants were assessed and 13 projects were recommended for funding.

## Fund Structure

### Amount of Funding

- £22,500 per neighbourhood;
  - Neighbourhood 1: Brockley, Evelyn, New Cross, Telegraph Hill;
  - Neighbourhood 2: Blackheath, Ladywell, Lewisham Central, Rushey Green, Lee Green;
  - Neighbourhood 3: Grove Park, Whitefood, Downham, Catford South;
  - Neighbourhood 4: Bellingham, Sydenham, Forest Hill, Perry Vale, Crofton Park;
- Any grant awarded that is over the level of £10,000 requires approval of the Mayor and the Cabinet.

### Funding Source and Set Up

- NCDP projects are funded from the small Public Health Grant worth £90k.
- Each of the neighbourhoods will split the pot evenly.

### Funding allocation and awards

- Each neighbourhood has their own priorities
  - Neighbourhood 1: Long term health, mental health and wellbeing, access to information;
  - Neighbourhood 2: Transport, befriending, men's physical and mental health;
  - Neighbourhood 3: Accessing services, social isolation, healthy lifestyles;
  - Neighbourhood 4: Community groups, transport, neighbourhood, mapping needs;
- Each application is assessed by a panel consisting of community representatives, Public Health specialists and community development officers.
- Each panel will make recommendations based on the applications they receive for their respective NCDP area.

### Impact

- Robust outcome reporting mechanisms are implemented to support the assessment process and ensure that each project continues to deliver services that improve health and wellbeing outcomes.
- Community Connections will offer ongoing support and assistance to all funded community projects.

### Key Documents

- [NCDP annual report 2018-2019 -final.docx](#)
- [Neighbourhood Community Development Partnerships NCDP Public Health.pdf](#)

## Wakefield Livewell Fund

### Key Details

#### Location

Wakefield, Yorkshire.

#### People

- Nova Wakefield District - the support agency for the voluntary and community sector in Wakefield District.
- South West Yorkshire Partnership NHS Foundation Trust
- David Cowan - NHS England Regional Social Prescribing Facilitator and Learning Coordinator - Yorkshire & Humber

#### Description

- The fund is rolled into the wider social wellbeing service Live Well Wakefield<sup>4</sup>.
- The fund is designed to offer grants to VCFSE organisations in the borough.

#### Total Amount of Funding

£200k approximately

#### Grant Size

Funding requests should be between £300 to £8,000.

#### Funding Source and Set Up

- Local authority in partnership with South West Yorkshire Partnership NHS Foundation Trust
- NOVA (Wakefield Voluntary Sector Infrastructure Organisation) runs the grant programme and are key to its delivery.

#### Support for Applicants

- Drop in clinics run by NOVA to help people apply for the fund.
- Applicants were required to have key policies developed, a bank account and a constitution to apply. If these were not developed they were not excluded from applying but were supported to develop these by NOVA.
- Link workers support VCSE's to attend workshops and make them aware of these opportunities.

---

<sup>4</sup> [Live Well Wakefield](#). May 2016

### **Funding allocation and awards**

Between 2020-2021 a total of 41 projects received a share of £190,223 to help adapt their engagement methods amidst the pandemic and ensure where possible their activities and support were Covid19 safe.

### **Governance and Decision Making**

- Panel comprised of: Commissioner, Social prescribing service, NOVA, Patient Voice, Wakefield Council
- Scoring process is based on agreed metrics.
- Applications are anonymised to a certain point, with names and organisation titles taken out.
- Track record as an organisation is also considered.

### **Impact**

- Application form asks light impact forecasting metrics such as how many anticipated beneficiaries there would be, followed by an evaluation post project.
- Also measured on the number of new people benefiting vs current book of existing beneficiaries.
- Future funding was dependent on an understanding of the importance of evaluation methodologies.

### **Key Resources/Documents**

- [Aug 2021 LWW Small Grants Application Form.01 \(1\).docx](#)
- [LWW Small Grants Guidance Notes Aug 21.01 \(1\).docx](#)

## London Community Response

### Key Details

#### Location

London.

#### People

James Banks - Chief Executive at London Founders

#### Description

- The London Community Response (LCR) is a collaboration of 67 funders, powered by London Funders – the membership organisation for funders of London’s civil society.
- Responding to the COVID-19 crisis, funders involved in the LCR have been working together to provide coordinated funding to support groups responding to the needs of the capital’s communities.
- The London Community Response released five Waves of funding over the year from March 2020.

#### Themes

- Social, economic and health consequences of COVID-19 have disproportionately impacted those already-marginalised in society.
- The LCR funding programmes have prioritised supporting groups led by and for Black, Asian and minority ethnic communities, LGBT+ communities, Deaf and Disabled people and/or women.

#### Who Can Apply?

Civil Society Organisations (CSO's) based in London.

## Fund Structure

### Amount of Funding

£57.5m.

### Grant Size

- **Wave 1 – React**
  - Small grants up to £5k for food and essentials.
  - Open for applications from 27 March – 8 April.
  - 420 grants, £1.8m.
- **Wave 2 – Respond**
  - Crisis Response grants up to £10k.
  - Delivering Differently grants up to £50k.
  - Open for applications from 9 April – 19 May (Delivering Differently) and 15 June (Crisis Response).
  - 1,363 grants, £21.1m.
- **Wave 3 – Resource**
  - Small grants up to £10k.
  - Large Grants up to £50k.
  - Crisis, Enable and Adapt – prioritising equity and inclusion.
  - Open for applications from 1 – 31 July.
  - 800 grants, £18.8m.
- **Wave 4 – Revitalise**
  - Small grants up to £10k.
  - Crisis - prioritising equity and inclusion.
  - Open for applications from 12 November – 3 December.
  - 456 grants, £4.4m.
- **Wave 5 – Renew**
  - Small grants up to £10k.
  - Large Grants up to £50k.
  - Crisis, project and core grants – prioritising equity and inclusion.
  - Open for applications from 14 – 21 January (crisis) and to 15 February (project and core).
  - 391 grants, £11.3m.

### Funding Source and Set Up

Funding for grants comes from many different sources, over 60 different funders from around London contributed to the fund.

### Support for Applicants

- Support is provided by either the LCR team or one of the funders where appropriate.
- Applicants could request assistance by emailing [info@londonfunders.org.uk](mailto:info@londonfunders.org.uk) and LCR could follow up with additional information or a phone call as needed.
- If LCR couldn't provide the support needed directly, we connect them to a funder who can.
- Groups can also access bid-writing workshops via the equity partners, which we have participated in to help answer questions directly.
- Signposting on the LCR website to resources such as safeguarding during Covid19.
- Feedback from applicants and funders has suggested the following for further iterations such as providing an online tutorial link so that grantees can really understand what information funders are looking for, and providing video/audio applications spaces.

### Funding allocation and awards

- 5 step process from application to reporting back on success.
- Funding allocation follows a very transparent process, London Funders, Funders and Equity Partners ensure that organisations are eligible and that applications meet the criteria.

### Governance and Decision Making

London Funders team, Funders and Equity Partners make up the governance and decision making aspect of the fund.

### Risk Mitigation

- Little to no formal structures put in place after awarding funding, risk is managed through relationships formed after completion of the application process.
- Thorough application and sifting process.

### Impact

- Utilisation of the same core questions for reporting to allow for easy analysis across projects that were awarded funding;
- What did you do?
- Who did you help?
- What did you spend?
- What did you learn?
- What longer-term changes can you see from this work?
- What ongoing issues are you, and the people you work with facing?

### Key Documents

- [LCR Learning Reports Process](#)

## Larger Grant Examples

### Green Social Prescribing Fund Manchester

#### Key Details

##### Location

Greater Manchester

##### People

- Dr Tracey Vell - Associate Lead for primary and community care.
- Warren Heppolette - Executive lead for strategy & system development.
- Steve Wilson - Executive lead for finance & investment.

##### Description

- Seven sites across England will be used to test the ways in which people connecting with nature can improve mental wellbeing. Greater Manchester is one of seven sites that will be sharing a pot of £5.77 million.
- The pot will be split between Greater Manchester Green Social Prescribing 'Test & Learn' sites and Greater Manchester Wide Initiatives. There will be between three to five 'Test & Learn' projects.
- Greater Manchester Green Social Prescribing 'test and learn' sites will deliver projects that will:
  - Test and learn practical techniques for engaging and increasing Green Social Prescribing access.
  - Train Link Workers on the benefits of green initiatives.
  - Map green resources.
  - Increase the quality and volume of green initiative activities in the area.
  - Align local community grants and other funds focused on the delivery of green community activity.
  - Invest in infrastructure, volunteers and community development around green initiatives.
- The Greater Manchester Wide Initiatives will deliver projects that will:
  - Development of social prescribing training hubs for link workers and community groups.
  - Design, development and delivery of Greater Manchester Green Social Prescribing resource exchange (funding, equipment, spaces).
  - Creating a green social movement and involving community groups, link Workers, volunteers and local integrated systems.



## Fund Structure

### Amount of Funding

- £500,000 over the two-year period
- £140,000 will be routed through existing VCSE partnerships;
- £360,000 will be available to applicants across the two-year period;
- Projects are expected to range between £60,000 - £90,000 across two-years.

### Funding Source and Set Up

The capital used to fund the green social prescribing pilots were taken out of the HM Treasury £200m Shared Outcomes Fund.

### Funding allocation and awards

The funding is split between two funding allocations;

- *Test and Learn site*
  - The applicant must be a partnership led by a voluntary, community or Social Enterprise organisation. For the application to be successful, the applicant must;
  - Evidence clear understanding of the Green Social Prescribing programme and what it is aiming to deliver;
  - Address the impact of COVID-19 on deprived communities and exacerbated health inequalities;
  - Detail partnership approach, methodology and system;
  - Showcase relevant experience and ability to deliver.
- *Greater Manchester wide initiatives*
  - The applicant may come from a single organisation, but must demonstrate how they will work with others in partnership In the application form. For the application to be successful, the applicant must;
  - Demonstrate knowledge of Green Social Prescribing and ability to link up VCFSEs within Greater Manchester
  - Outline an innovative and creative delivery model
  - Outline their partnership approach
  - Describe relevant experience and ability to deliver initiatives at similar scale
- Applications will be assessed by a panel made up of independent representatives from the Greater Manchester Health and Social Care Partnership and the VCFSE sector.

## Impact

- Greater Manchester Health & Social Care Partnership is one of seven Green Social Prescribing Test and Learn sites in England.
- The goal of this test site is to encourage the practice of supporting patients to engage in nature-based activities. If successful, the test and learn sites could be rolled out across the country.
- During the two-year lifecycle, a project manager will be employed to support the programme set-up and management. A Programme Oversight Group will be established and feature representatives from the Greater Manchester Health and Social Care partnership. The Programme Oversight Group will also include members of the community to ensure co-production is maintained.
- The desired outputs and outcomes from the projects are;
  - Test and Learn sites
    - Number of people and their characteristics are supported into green destinations.
    - Number of green initiatives in the locality before and after the project.
    - Number of volunteers participating in green initiatives before and after the project.
    - Measurable increase in wellbeing outcomes for individuals engaging in Green Social Prescribing.
    - Case studies from community groups, volunteers, individuals, Social Prescribing teams around the impact of Green Social Prescribing.
    - Increase in resources supporting Green initiatives.
    - Understanding of how to sustain Green initiatives.
  - Greater Manchester wide initiatives
    - Green Social Prescribing training package developed.
    - Number of Link Workers, Volunteers and Community Groups completing training and holding Green Social Prescribing quality marks.
    - Mapping the number of Green initiatives from the start, mid and end of project to demonstrate impact
    - Evidence of shared learning.
    - Number of stakeholders attending Green Social Prescribing stakeholder group.
    - Number of people using Green Social Prescribing resources.
    - Number of case studies demonstrating positive outcomes.

## Key Documents

- [gm-green-sp-application-fags-v1.0.docx](#)
- [green-sp-gm-application-form-gm-wide-initiatives-v1.0.docx](#)
- [green-sp-gm-application-form-test-and-learn-v1.0.docx](#)
- [applicant-cover-letter-v1.0.docx](#)

## Healthy Communities Together

### Key Details

#### Location

- Coventry (Grapevine Coventry and Warwickshire and partners).
- Croydon (One Croydon Alliance).
- Gloucestershire (Gloucestershire Enabling Active Communities).
- Leeds (Solidarity Network and Partners).
- Newham (Well Newham).
- Plymouth (Plymouth Octopus Project and partners).

#### People

- Richard Murray, Chief Executive of The King's Fund
- Elly De Decker, England Director at The National Lottery Community Fund (TNLCF)

#### Description

- This fund is designed to support genuine partnership-working in local areas between VCs, the Local Authority and the NHS to improve the health and wellbeing of local communities.
- The fund will be supporting six partners (locations). Each partnership includes Local Authorities, Voluntary businesses and NHS organisations.
- The funding is split into two phases;
  - Phase One:
    - The partners will develop plans and test approaches. This phase will last for nine months.
  - Phase Two:
    - The partners will implement the plans with the aim of transforming the way communities, voluntary organisations, Local Authority and the NHS work together.
    - Phase Two will last for three years.
- The capital provided by TNLCF will be used to develop capacity for working together and supporting participation between community organisations. The King's Fund will provide support to help them overcome challenges.

### Fund Structure

#### Amount of Funding

- £3 million of grant funding
- £850,000 worth of leadership development support to place-based partnerships.

## Funding Source and Set Up

The National Lottery Community Fund (TNLCF)

### Funding allocation and awards

- The fund would allocate money towards partnerships. The partnership must include: an NHS organisation, a Local Authority, and a voluntary, community or a social enterprise organisation.
- The partnership must cover a defined 'place', which could be established by geographic or population needs.
- The partnerships should develop ways for VCSE and the statutory sector to work together to improve the health and wellbeing of their local community, engage and empower their community, and reduce health inequalities.
- This fund received over 270 applications. The six partners were chosen due to them demonstrating how their partnerships between health and care services and the community will improve and how their use of capital will aim to tackle deep-rooted health inequalities.
- Each partner will receive £50,000 in development funding during phase one and an additional £450,000 during phase two.

### Governance and Decision Making

- The fund could not accept applications from individuals, sole traders, for-profit organisations, or organisations who had fewer than two people on their board.
- The fund could not award capital to partnerships that:
  - Deliver devices that make profit for private gain
  - Religious activities,
  - Activities that replace government funding (I.E - fund health services or staff salary)
  - Deliver services that benefit individuals and not the wider community
  - Political activities
- During Phase One, all of the selected partners will develop and test plans to improve partnerships and address health inequalities.
- Each partner will be assessed independently and a number of partners will progress to the second phase of the programme.

### Impact

- During Phase One, The King's Fund will be working with each partner to support them to overcome any challenges they face in achieving their goal. If problems persist during those nine months, the partner will not progress to Phase Two.
- Partners will be judged based on if they have:
  - Established genuine partnership-working in local areas between the voluntary and community sector, the NHS and local authorities.
  - If the partnerships have helped to improve the health and wellbeing of local communities.

### Key Documents & Resources

- [the-healthy-communities-together-programme#section-1](#)
- [healthy-communities-together](#)

## Joined Up Care Derbyshire

### Key Details

#### Location

Derbyshire

#### People

- This fund was formed because of a cross-governmental partnership between:
  - Department for Environment, Food and Rural Affairs,
  - Department of Health and Social Care, Natural England,
  - NHS England,
  - Public Health England,
  - Ministry of Housing, Communities and Local Government.
- Two additional partners:
  - Sport England,
  - The National Academy for Social Prescribing (NASP).

#### Description

- Seven sites across England will be used to test the ways in which people connecting with nature can improve mental wellbeing. The seven sites will be sharing a pot of £5.77 million.
- The sites will focus on exploring opportunities for communities to get involved in their natural environment, which includes: walking, cycling, food-growing and gardening projects.
- The successful sites are:
  - Humber Coast and Vale Health and Care Partnership,
  - South Yorkshire and Bassetlaw Integrated Care System,
  - Nottingham and Nottinghamshire Integrated Care System,
  - Joined Up Care Derbyshire Sustainability and Transformation Partnership,
  - Greater Manchester Health & Social Care Partnership,
  - Surrey Heartlands Health and Care Partnership,
  - Bristol, North Somerset and South Gloucestershire Sustainability and Transformation Partnership.

### Fund Structure

#### Amount of Funding

£500,000

### **Grant Size**

The capital used to fund the green social prescribing pilots were taken out of the HM Treasury £200m Shared Outcomes Fund.

### **Funding Source and Set Up**

- Seven sites across England will share a pot of £5.77 million.
- The money will be used at the sites to test the ways in which connecting people with nature can improve mental wellbeing.

### **Impact**

- Joined Up Care Derbyshire is one of seven Green Social Prescribing Test and Learn sites in England.
- The goal of this test site is to encourage the practice of supporting patients to engage in nature-based activities. If successful, the test and learn sites could be rolled out across the country.

## Wider list of micro-commissioning funds

Below are a series of examples of micro-commissioning funds which we have assembled from our research. This includes a brief description and links.

Name	Organisation	URL	Description
Community Opportunities Small Grants Process 2020	Herts Valleys Clinical Commissioning Group (HVCCG)	<a href="https://www.communities1st.org.uk/sites/default/files/FINAL%20FOR%20FOR%20COVID%20SMALL%20GRANTS.pdf">https://www.communities1st.org.uk/sites/default/files/FINAL%20FOR%20FOR%20COVID%20SMALL%20GRANTS.pdf</a>	Fund for not-for-profit organisations to apply for a maximum grant of £10k. Projects applying for the grant must support people living in Herts Valley.
Green social prescribing Manchester	GMHSC	<a href="https://www.gmhsc.org.uk/news/green-social-prescribing-funding-boost-for-greater-manchester-mental-health/">https://www.gmhsc.org.uk/news/green-social-prescribing-funding-boost-for-greater-manchester-mental-health/</a>	Greater Manchester Health & Social Care Partnership has secured a £500,000 government funding boost to provide 'green' Social Prescribing.
ELHF Small Grants	Edinburgh & Lothians Health Foundation	<a href="https://www.elhf.co.uk/grant-seekers/small-grants/">https://www.elhf.co.uk/grant-seekers/small-grants/</a>	Small grants for up to £5,000 are available to projects, lasting up to 6 months, that will directly benefit patients of NHS Lothian.
Joined Up Care Derbyshire (ICS)	JUCD/NHS ICS	<a href="https://joinedupcarederbyshire.co.uk/news/news/green-social-prescribing-funding-boost-derbyshire-mental-health">https://joinedupcarederbyshire.co.uk/news/news/green-social-prescribing-funding-boost-derbyshire-mental-health</a>	Joined Up Care Derbyshire has secured a £500,000 government funding boost to provide 'green' social prescribing, an initiative aimed at improving people's mental health.
Healthy communities together	Kings Fund	<a href="https://www.kingsfund.org.uk/projects/healthy-communities-together">https://www.kingsfund.org.uk/projects/healthy-communities-together</a>	The King's Fund and The National Lottery Community Fund have created a programme together that offers £3m in funding.



Lambeth Wellbeing Fund	Lambeth CCG	<a href="https://londoncf.org.uk/grants/lambeth-wellbeing-fund">https://londoncf.org.uk/grants/lambeth-wellbeing-fund</a>	The Lambeth Wellbeing Fund is a pot of funding that is split into two segments: <ul style="list-style-type: none"> <li>- £60,000 for mental wellbeing or focus on supporting men,</li> <li>- £18,000 for supporting adults and intergenerational projects.</li> </ul>
Connect for Health	Ipswich and East Suffolk CCG, Suffolk Community Foundation	<a href="https://ipswichandeastsuffolkccg.nhs.uk/LocalServices/SocialPrescribing.aspx">https://ipswichandeastsuffolkccg.nhs.uk/LocalServices/SocialPrescribing.aspx</a>	£120k worth of funding, distributed across 8 INT's to provide support for referrals to VCSEs and to help with the creation of new groups and organisations to meet unmet needs.
Social Prescribing Capacity Fund	Wansdworth, SWL CCG	<a href="https://enablelc.org/socialprescribing">https://enablelc.org/socialprescribing</a>	The Social Prescribing Capacity fund is designed to provide the sector with additional resources to support people referred through social prescribing. It will help local voluntary and community organisations increase capacity within existing services that are utilised by Social Prescribing Link Workers.
NCDP – Neighbourhood Community Development Partnership	Lewisham	<a href="https://councilmeetings.lewisham.gov.uk/documents/s73071/Neighbourhood%20Community%20Development%20Partnerships%20NCDP%20Public%20Health.pdf">https://councilmeetings.lewisham.gov.uk/documents/s73071/Neighbourhood%20Community%20Development%20Partnerships%20NCDP%20Public%20Health.pdf</a>	The goal of forming NCDP was to provide a framework for the voluntary and community sector that enabled them to work together and to build capacity to support the health and wellbeing of Lewisham residents.
Lewisham borough of culture	Lewisham Council	<a href="https://www.iamlewisham.uk/">https://www.iamlewisham.uk/</a>	Introduced by the Mayor of London Sadiq Khan in 2017, the London Borough of Culture award is a competition that sees London's 32 boroughs bid for more than £1m of funding to stage a programme of cultural events and initiatives.

London Community Response Fund	London Funders	<a href="https://londoncommunityresponsefund.org.uk/about-us">https://londoncommunityresponsefund.org.uk/about-us</a>	Created in response to the COVID-19 crisis. Facilitated the disbursement of £57.5m from 60+ different funders to Civil Society Organisations across London.
Green Social Prescribing Fund	South Yorkshire and Bassetlaw ICS	<a href="https://www.varootherham.org.uk/news/south-yorkshire-and-bassetlaw-ics-bid-success-to-connect-people-with-natural-environment/">https://www.varootherham.org.uk/news/south-yorkshire-and-bassetlaw-ics-bid-success-to-connect-people-with-natural-environment/</a>	One of seven sites chosen which will test the ways in which connecting people with nature can improve mental wellbeing. South Yorkshire & Bassetlaw ICS were awarded a share of a £5.77 million pot.
Culture Seeds	GLA	<a href="https://www.london.gov.uk/what-we-do/arts-and-culture/current-culture-projects/culture-seeds">https://www.london.gov.uk/what-we-do/arts-and-culture/current-culture-projects/culture-seeds</a>	Culture Seeds was a two-year funding programme offering grants of between £1,000-£5,000. Grants supported community-led cultural projects in every London borough. Culture Seeds supported not-for-profit, small or informal organisations and groups as well as individuals as it is often harder for them to access funding.
Community-Led Recovery Programme	GLA	<a href="https://www.london.gov.uk/what-we-do/funding/community-led-recovery-programme">https://www.london.gov.uk/what-we-do/funding/community-led-recovery-programme</a>	A fund with two working areas: Community-led action (fund for social action projects) and Community stories (fund for communities to tell their stories about their experiences with Covid 19)
Make London	GLA	<a href="https://www.london.gov.uk/what-we-do/regeneration/funding-opportunities/make-london/get-involved">https://www.london.gov.uk/what-we-do/regeneration/funding-opportunities/make-london/get-involved</a>	The fund supports community led ideas that help London recover from the COVID-19 crisis. It was designed to support projects and smaller organisations who have not received much public funding before through two funding pots <ul style="list-style-type: none"> <li>- Tier 1 ~ Up to £5,000 for small projects that start something new or grow an</li> </ul>

			<p>existing idea.</p> <ul style="list-style-type: none"> <li>- Tier 2 ~ Up to £50,000 to support larger projects for the city.</li> </ul>
Sutton Council and South West London CCG Small Grant Fund for VCS Organisations	Sutton Council	<a href="https://www.sutton.gov.uk/info/200588/health_and_wellbeing/2327/sutton_council_and_south_west_london_ccg_small_grant_fund_for_vcs_organisations_open_for_applications">https://www.sutton.gov.uk/info/200588/health_and_wellbeing/2327/sutton_council_and_south_west_london_ccg_small_grant_fund_for_vcs_organisations_open_for_applications</a>	Sutton Council and South West London CCG are offering one-off grants of up to £5,000 to fund projects from Voluntary Community Sector (VCS) organisations to help fight vaccine misinformation and to encourage uptake of the COVID-19 vaccine. The projects funded will focus on reaching and supporting hesitant communities.
Stronger Communities Fund	City of London	<a href="https://www.cityoflondon.gov.uk/about-us/working-with-community/central-grants-programme/stronger-communities">https://www.cityoflondon.gov.uk/about-us/working-with-community/central-grants-programme/stronger-communities</a>	This fund was developed to actively support local community-based projects within the City of London and its Housing Estates across London.
Enjoying Green Spaces	City of London	<a href="https://www.cityoflondon.gov.uk/about-us/working-with-community/central-grants-programme/enjoying-green-spaces-and-the-natural-environment">https://www.cityoflondon.gov.uk/about-us/working-with-community/central-grants-programme/enjoying-green-spaces-and-the-natural-environment</a>	This fund supports projects that help communities connect with their green spaces. The fund also supports projects aimed at improving mental health through the use of green spaces.
Launchpad	Lewisham Local	<a href="https://www.lewishamlocal.com/funding-programmes/">https://www.lewishamlocal.com/funding-programmes/</a>	Lewisham Launchpad is a fund for innovative community ideas. The fund enables people and organisations within the community to develop ideas.
Wandsworth Community Fund	Wandsworth	<a href="https://londoncf.org.uk/grants/wandsworth-community-fund">https://londoncf.org.uk/grants/wandsworth-community-fund</a>	The Wandsworth Community Fund supports VCFSEs that provide projects or services benefiting the community.

Camden Community Fund	One Camden	<a href="http://onecamden.com/camden-community-fund/">http://onecamden.com/camden-community-fund/</a>	Targeting homelessness, unemployment & the young and old. Match funding system where 50% of the amount donated will be matched by the government.
Civil Roots Incubator	GLA	<a href="https://www.london.gov.uk/what-we-do/civil-society/civil-society-roots-incubator">https://www.london.gov.uk/what-we-do/civil-society/civil-society-roots-incubator</a>	Civil Society Roots Incubator programme offers development support and grants to new and existing partnerships led by, and for communities disproportionately impacted by COVID-19.
Covid Community Fund	Tower Hamlets	<a href="https://www.towerhamlets.gov.uk/gnl/community_and_living/community_grants/Community_grant_information.aspx">https://www.towerhamlets.gov.uk/gnl/community_and_living/community_grants/Community_grant_information.aspx</a>	Allows VCFSE organisations in Tower Hamlets the ability to apply for resources such as extra capacity, equipment & training. Organisations can apply for up to £2000 worth of resources.
Peabody Community Fund	Peabody	<a href="https://londoncf.org.uk/grants/peabody-community-fund">https://londoncf.org.uk/grants/peabody-community-fund</a>	Founded in 2014, the fund exists to support projects and activities designed to improve the quality of life of Peabody residents and the wider community. Provides grants of up to 30k.
Ealing Council Small grants fund 2021-22	Ealing Council / West London NHS	<a href="https://www.ealing.gov.uk/info/201033/council_and_local_decisions/155/community_grants/2">https://www.ealing.gov.uk/info/201033/council_and_local_decisions/155/community_grants/2</a>	Ealing Council together with West London NHS have allocated £100,000 for 2021/22 to support small voluntary and community sector groups in the delivery of community and neighbourhood projects and activities with a focus on wellbeing.
Hounslow Council grants	Hounslow Council / West London NHS	<a href="https://www.hounslow.gov.uk/news/article/2248/applications_open_for_charities_and_community_groups_to_bid_for_grants_of_up_to_50k">https://www.hounslow.gov.uk/news/article/2248/applications_open_for_charities_and_community_groups_to_bid_for_grants_of_up_to_50k</a>	Hounslow Council is working with the West London NHS Trust to deliver dedicated funding for community and voluntary sector organisations to support mental health and wellbeing for residents.

2021/22 Small Grants and Community Chest	Hackney	<a href="https://hackney.gov.uk/community-grants">https://hackney.gov.uk/community-grants</a>	Two different funds awarding up to 5k under the Small Grants Programme & up to 1k under the Community Chest Gains fund. Projects should promote social inclusion & build positive relations.
Islington Council's Community Chest	Cripple Gate Foundation	<a href="https://www.cripplegate.org/support-funding/funding-organisations/islington-councils-community-chest">https://www.cripplegate.org/support-funding/funding-organisations/islington-councils-community-chest</a>	Funding of up to £5,000 a year is available for voluntary organisations that work with Islington residents who are experiencing poverty and/or isolation.
Edge Fund	Edge Fund	<a href="https://www.edgefund.org.uk/">https://www.edgefund.org.uk/</a>	Grants range from £500 to £3000. Aimed at supporting efforts to achieve social, economic and environmental justice and to end imbalances in wealth and power.
Baobab Foundation	Baobab Foundation	<a href="https://www.baobabfoundation.org.uk/">https://www.baobabfoundation.org.uk/</a>	Aiming to launch in late 2021 as a £1bn endowment, facilitating grant making of up to £50m per year. Seeking to address projects that address poverty, racism and disadvantage.



This document was produced by Year Here: Alex Eisenberg, Charli Skinner, Michael-Jordan Faucher-Folie and Rossa Dooley, as part of a consulting project commissioned by Healthy Partnership London, October 2021.

For further information please contact Healthy Partnership London at [HLP.socialprescribing@nhs.net](mailto:HLP.socialprescribing@nhs.net).