South East suicide prevention & postvention Listening with care to the voices of children our system hadn't previously heard

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Our wider strategic context The picture

- Suicide overall remains relatively low in the UK
- Nonetheless, it is the leading cause of death in young people in the UK, accounting for 14% of deaths in 10-19 year olds and 21% of deaths in 20-34 year olds.
- ICS Suicide Prevention focus tended to be Adult Centric in the South East
- There were opportunities through investment in real-time surveillance and our wider work to integrate Safeguarding and CYP MH more closely, to consider CDOP JAR functions & Learning Reviews (SCRs)
- Local ICS leaders were requesting local (independent) analysis led by NHSE/I

Our Strategic Context - Pre and Post COVID-19 Lockdown

Partnership with:

- Coroners
- Public Health
- Social Care
- CCGs & Providers
- Police Forces
- Schools & Colleges
- STP/ICS Suicide Prevention Leads

Analysis over a 5 year period 2015-20 Portsmouth (0-18) CYP Suicide Prevention Analysis Kent and **Shared South East** Medway (0-18) **Commonalities** & Care Leavers Multi-agency Systems Leaders Berkshire (0-25) facilitation **CYP Suicide** (NHSE/I Prevention broker)

Buckinghamshire (0-25) CYP Suicide Prevention

Local/Sub-Regional Findings

- SEN and academic pressure dyslexic children and children with wider SEN needs being vulnerable in times of academic pressure
- Neuro-diversity Autism wait times for diagnosis, with little preventative support – but a potential 'systems diverter'
- 70% overall experienced trauma and adversity
- Previous bereavement and self-harm was evident for some
- Previous self-harm and suicide attempts query postvention support
- CDOP and JAR variability led to Safeguarding Board & Independent Scrutiny recommendations

The crucial findings across the South East

We need to think again

- System intelligence, and trust, regarding Equality and Diversity was missing
- Key vulnerabilities linked to social exclusion and marginalisation the 'othering' affect – which was previously invisible, a specific focus on:
 - Neuro-diversity
 - Our community of colour (BAME)
 - Our rainbow community (LGBTQ+)
 - ☐ The interface with faith and belief (loss of belonging, hidden networks or both support and exclusion)
- We weren't asking the questions what do we say?
- New questions for the Police, Health, Social Care within first 24-48 hours of loss to suspected suicide – targeting postvention support
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Joint Agency Response (JAR) is usually triggered when a child dies unexpectedly, including where suicide is suspected

Professionals meet to understand the cause and factors contributing to the death, co-ordinate support, safeguard those most affected and learn lessons

It requires the Police to appoint a lead investigator, to fully and sensitively investigate the circumstances and relies on prompt multi-agency information sharing/coordination

The questions we now ask

- The questions we're asking together have changed (based on this learning and co-design with Police, health and social care frontline staff) to include:
 - Whether the child is subject to child protection planning or supportive intervention? Whether the child was in care or was recently a care leaver?
 - Whether the child has a learning difficulty or SEND need?
 - Whether the child was open to CAMHS (Child Adolescent Mental Health Service) or other mental health provisions?
 - Have there been previous attempts of suicide, or concerns regarding self-harm or suicide ideation?
 - What is the child's ethnicity, faith or cultural heritage?
 - Has the child expressed any personal feelings concerning their sexual orientation and/or gender identity?

How does that help us support loved ones and friends?

- These questions are likely to help the chair of the JAR to identify an appropriate keyworker, a single named point of contact who will be available to those most affected by the loss
- It helps us ensure specific support services are available to those most affected and reduce the likelihood of further harm or loss of life- the keyworker is accessible to signpost those affected to sources of support.
- They are also expected to be the families voice amongst other professionals which may prove useful to schools as they attempt to provide bereavement support to the child's friends, peers and school/college/university communities.

Why it matters

Developing emotional intelligence as a system – building trust

- Changes were implemented by the first Police Force (Hants) and Named Nurses providers (HIOW) within 7 days of Board agreement – significant partnership momentum. (Other Police Forces quickly followed suit)
- This enables to understand who has been affect and how; to target postvention support for the 'significant others' affected by the loss (who are c.40% more likely to develop suicidal ideation)
- CDOP & Independent Scrutiny changes (improving understanding, changing commissioning/service design).
- ICS impact was tangible CYP Suicide Prevention Strategies emerged in one area community investment in suicide prevention and postvention support led by those our children and community trust (e.g. BAME, LGBTQ+).

The change that has followed nationally

- The questions being rolled out now by the National College of Policing across England (following discussion with ACPO representatives)
- Changes have been adopted all-age in the South East (adult & child)
- Zero Suicide Alliance training accessed by thousands of members of the workforce in SE – ZSA training looks likely o change in light of SE learning
- Dialogue with Tammy Coles (Head of MH, PHE)
- Publication by Bristol University NCMD publication and Prathiba Chitsebesan (Chair of the national Clinical Reference Group):
- Exploring national child mortality data to ask the equality and diversity questions that we have identified (the impact of exclusion/marginalisation)
- The potential to invest in community partnership (BAME, LGBT+, SEND)
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Final Thoughts

This work has had a notable impact on our multi-professional South East Leaders and Frontline workers – building emotional intelligence and sensitivity to diversity was crucial – it impacted all of us. We had to stop and think again

We recognised a hitherto hidden picture – a picture in which social exclusion, marginalisation and 'othering' was having tangible impact

Understanding the role of faith and belief – the potential to partner in communities, to build trusted support (preventative and postvention)

Breaking down barriers between safeguarding and mental health to enable systems agility



Benefits of RTS – 'Real Time Learning'

CYP –Suicide Prevention Shared Learning Event. Wednesday 12th May 2021

Louise Thomas – North West Coast Clinical Network Programme Manager Neil Smith – Senior Advisor, North West Coast Clinical Network Russel Clarke – Deputy Head Teacher, Haslingden High School

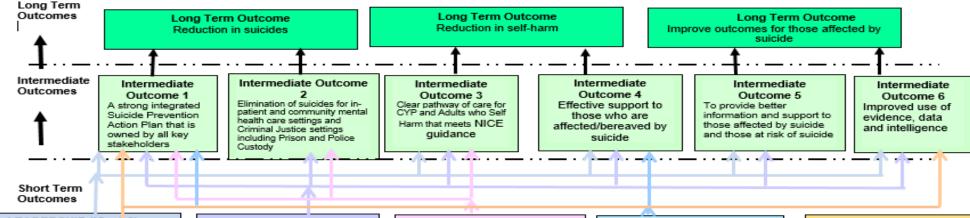
Lancashire South Cumbria Context

- ICS Leadership
- Multi Agency Governance
- Real Time Surveillance Established
- Strong Links with Children's Safeguarding and CDOP
- Real Time intelligence led response capability
- Early Learning culture

ICS LOGIC MODEL ACTION PLAN

Lancashire and South Cumbria STP Suicide Prevention Logic Model

Vision Lancashire and South Cumbria residents are emotionally resilient and have positive mental health



LEADERSHIP (IOs 1-6)

ST Outcome 1 An effective Suicide Prevention Oversight Board

ST Outcome 2 Greater integration of suicide

reduction activities within other strategies and service plans

Short Term Outcome 3

Secure high level Lancs and South Cumbria political support for suicide prevention, with support from local political mental health champions

PREVENTION (IOs 1-6)

ST Outcome 4 Increased awareness of suicide risks

and suicide prevention ST Outcome 5 Improved mental health and wellness Short Term Outcome 6

Communities and service providers are more skilled to identify individuals at risk of suicide and respond appropriately

Short Term Outcome 7 The media delivers sensitive approaches to suicide and suicidal behaviour

Short Term Outcome 8 Restrict access to means and respond effectively to High risk

Short Term Outcome 9 Increased awareness of impact of Adverse Childhood Experiences Short Term Outcome 10 Development of an Offender MH Pathway for when released in to the community

INTERVENTION (IOs 1-3)

Short Term Outcome 11 Preventing and responding to selfharm, ensuring care meets NICE quidance

Short Term Outcome 12 Adoption and full implementation of a Perfect Depression Care Pathway that meets NICE guidance Short Term Outcome 13

High risk groups are effectively supported, and risks minimised through effective protocols and safeguarding practices

Short Term Outcome 14 24/7 functioning CRHTT that are high CORE fidelity

Short Term Outcome 15 Liaison Mental Health Teams that meet CORE 24 standards Short Term Outcome 16

Dual Diagnosis pathways, ensuring care meets NICE guidance (NG58) are agreed and implemented

POSTVENTION (IOs 1&3.)

Short Term Outcome 17 All those bereaved by suicide will be offered timely and appropriate information and offered support by an appropriate bereavement services within 72 hours

Short Term Outcome 18 All identified suicide clusters have a community response plan and schools have a post suicide intervention protocol in place

INTELLIGENCE (IO 1& 6)

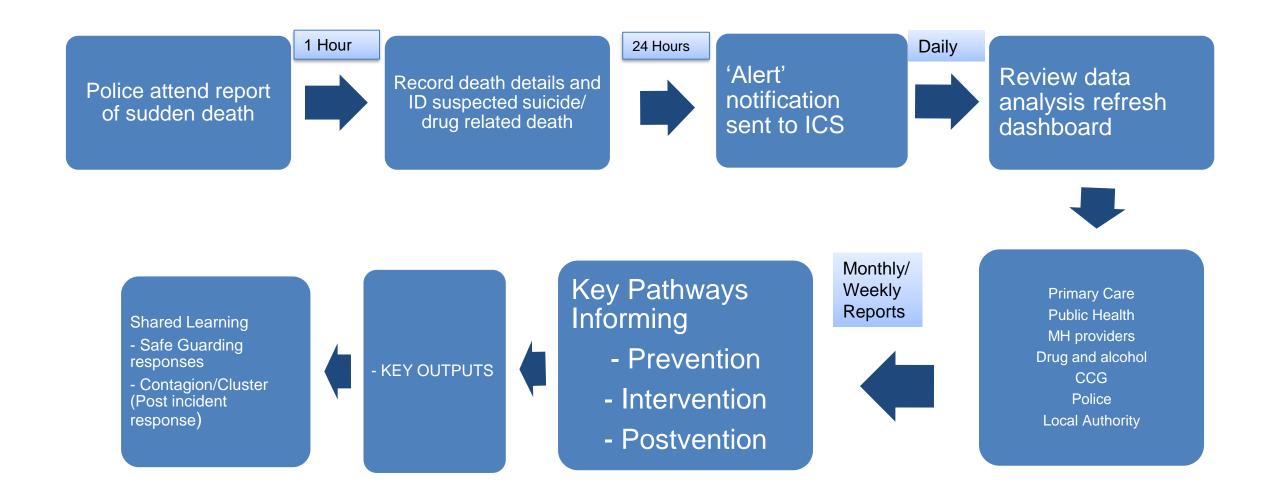
Short Term Outcome 19 To establish a data collection and evaluation system to track progress

Short Term Outcome 20 To develop a consistent Suicide Audit template and schedule is agreed by all LAs

Short Term Outcome 21 To have 'Real-Time Data' surveillance system across Lancs+ SC re suicide and attempts and drug related deaths

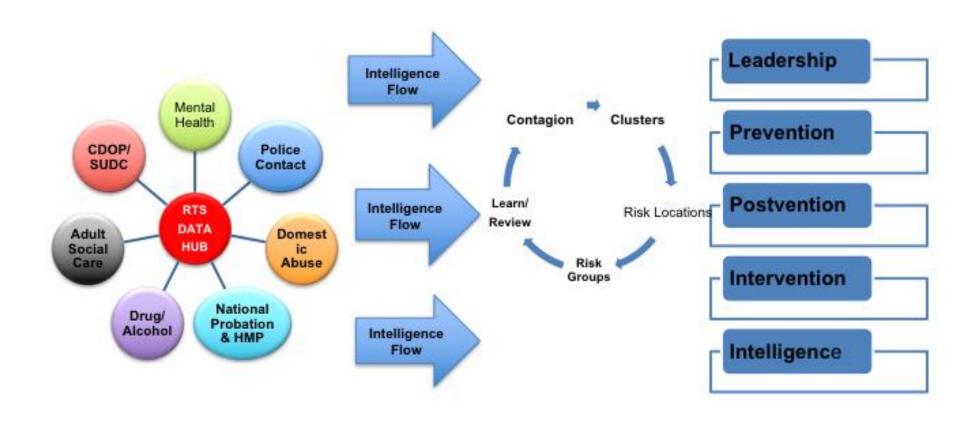
Short Term Outcome 22 Sharing lessons learnt, best practice and recommendations from Serious Case Reviews/ Child Death Overview Reviews

Data – Real Time Alerts Process



Real Time Surveillance- Data Connectors and Flow Model

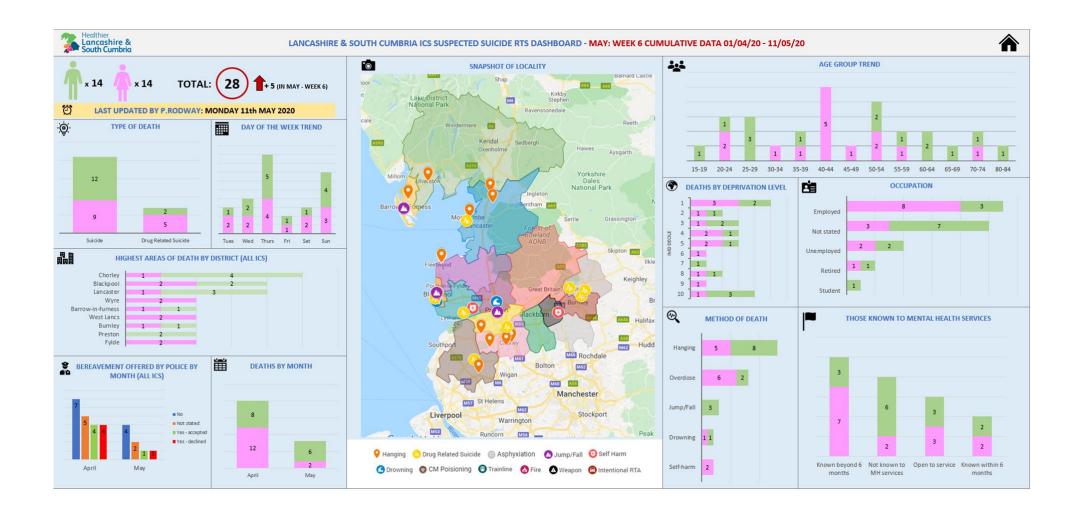
Intelligence Led approach



ICS Real Time Surveillance Key Guiding Principles

- 1. Suicide Prevention is everyone's Business.
- 2. We agree to share information and data across organisations to increase learning and new action opportunities.
- 3. We will be intelligence led in all our responses to real time information.
- 4. We will work together and collaboratively to increase our capacity to prevent self harm and suicide.
- 5. We share the 'prevention' challenge and accept mutual accountability to reduce suicide and self harm.
- 6. Rapid delivery of local responses to local problems supported by timely research and analysis.

ICS ICS DASH BOARD







Circled in red are cluster areas of hanging cases (pink dots) which was most prevalent in Blackpool, Preston, Rossendale and Chorley

There is a line of suicide by overdoses from Blackburn to Burnley with some cases in Preston too (blue dots circled in yellow)



Schools Critical Incident Learning Event

- October 2019 -Haslingden High School Child 'R' aged 17 years Completed suicide from road bridge near school
- 2. January 2020 Haslingden High School Child 'J' aged 14 years attempt suicide same location.
- 3. January 2020 Coal Clough Acadamy Child 'O' aged 15 years completes suicide at home address.

What Worked Well.

First 24 hours.....

- Managed the immediate situation
- Close liaison with the police
- Managed the end of school given the A56 being closed and emergency services still at the scene
- Immediate conversation with the LCC media team
- Met with specific staff (teachers that day, form tutor etc)
- Broader communication strategy. Communication with all stakeholders (parents, students, staff, governors, external agencies)
- Briefings with staff and students Assemblies
- Nominating a named person to be the sole contact for the family in school conversations with the family
- Contacted local councillor
- Arranging for the school nurse to come into school the next day allocate areas
- Similar arrangement with the police and sought other services
- Began to develop a spreadsheet identifying vulnerable students and staff
- Left school at roughly 11pm

What Worked Well – After 24 Hours.

After the first 24 hours...

- Met with students and staff on the vulnerable list triaged
- Contact with specific external agencies as required
- Strategy discussion well prepared
- Fielding daily calls from parents or members of the community
- Accessed support for whole staff arranged for the 4 Samaritans counsellors to come into school
- Suicide awareness training for all staff
- Meeting with community policing team and the East Lancashire Press Officer for the police
- Contacting Jason Milburn, founder of 'Jack's club'. Assembly for the year group
- Meeting a prominent local councillor within two days of the incident
- Educational Psychologist conversation (supported by a member of SUDC)
- Review of CPOMS and student's records
- 1 hour information session for parents 'How we work together to keep children safe'. Recorded and online survey used to collect responses
- Didn't feel as though the finger was being pointed with immediate external agencies

- Overwhelmed with information from external agencies in excess of 15 calls in the first 12 hours, whilst trying to formulate plans – Vicky Wagstaff (emailed a summary)
- Time to prepare for staff and student briefings
- The reputation of the school within the local community (not having a voice)
- The critical incident policy not a practical tool



Need to develop a guided record sheet for a detailed chronology:

	DAY 1	
Assess the ongoing danger emergency services	and take necessary acti	on eg evacuation/
Done: Time:	Date:	
Name of Person:		_
Allocate roles to staff men	nbers	
Lead Roles	Person Responsible	Mobile Number
Establish central information point		
Set up dedicated phone line		
Arrange staff briefing and debriefing (set regular times)		
Inform pupils		
Inform parents		
Manage Media (prepared statement)		
		1

List of Key Contacts (name)	Phone Number	Do
Principal/Vice-Principal		
Education and Library Board's Critical Incident Response Team		
Chair of Board of Governors		
Council for Catholic Maintained Schools		
Local Clergy/Faith Workers		
Local Police		
Fire Brigade		
Hospital		
Designated Medical Officer		
Communications Officer		
School Nurse		
Educational Psychologist		
Educational Welfare Officer		
Counselling Services		

Brief all staff	
Remember	Clear factual information
	Advice on how to inform & support pupils
	Team working and practical arrangements (eg cover,
	flexibletimetable, recovery room)
	Support for staff
	Identify vulnerable staff
	Inform absent staff
	Set time for debrief session son responsible: Date:
	ion responsible:
Time:	on responsible:
Time:	on responsible: Date: Clear language (no euphemisms)
Time:	Clear language (no euphemisms) Dispel rumour
Time:	Clear language (no euphemisms) Dispel rumour Offer support
Time:	Clear language (no euphemisms) Dispel rumour
Time:	Clear language (no euphemisms) Dispel rumour Offer support Age appropriate factual information

https://www.education-ni.gov.uk/sites/default/files/publications/de/guide-to-managing-critical-incidents-in-schools.pdf

Possible areas for Development.

- Schools should always be a central part of the strategy discussion opportunities to reassure school leaders
- Possible internal allocation for liaison with external agencies for support (advantages and disadvantages of this proposal)
- Family liaison officer for the family encouraged to contact the school and introduce themselves
- Local authority have a clear system for support (critical incident team)
- Onsite support extremely challenging and intense period
- Planned debriefs that schools can be walked through at a specific time after the event – 1 month?
- An external voice that validates/promotes publicly the school's approach and work with external agencies



Possible areas for Development.

- Development of the school website in relation to wellbeing and avenues for support
- 'School parents online' developing a representative group of parents who perform a specific role in school and if appropriate, can play an active role on social media that is designed to de-escalate and signpost to school
- Schools to group their support mechanisms, such as counsellors, pastoral staff
- Social media strategy social media manager to be nominated in school
- Linked to a local school leader who has dealt with similar
- Take/present agreed actions to LASSH

Questions and Observations